

Environmental Management Plan for the Construction and Operational Phase

1. ENVIRONMENTAL MANAGEMENT PLAN

**A. DECLARATION**

I the undersigned in my capacity as designated below to hereby undertake to ensure that the conditions and recommendations in terms of the Environmental Management Plan (EMP) for the Construction phase are implemented and assume responsibility and accountability in this respect.

I further understand that officials from Nelson Mandela Bay Municipality may during any phase of the project, conduct an inspection of the development in order to ensure compliance with the conditions and recommendations in the EMP.

**CONTRACTOR**

Name: \_\_\_\_\_

Signature: \_\_\_\_\_

Date: \_\_\_\_\_

Part  
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## 1. ENVIRONMENTAL MANAGEMENT PLAN

### 1.1 GENERAL

Definition of an “**Environmental Management Plan**”:

*A plan or programme that seeks to achieve a required end state and describes how activities, which have or could have an adverse impact on the environment, will be mitigated, controlled, and monitored.*

The EMP will address the environmental impacts during the design, construction and operational phases of a project. Due regard must be given to environmental protection during the entire project. In order to achieve this a number of environmental specifications/recommendations are made. These are aimed at ensuring that the contractor maintains adequate control over the project in order to:

- Minimise the extent of impact during construction.
- Ensure appropriate restoration of areas affected by construction.
- Prevent long term environmental degradation.

The contractor must be made aware of the environmental obligations that are stipulated in this document, and declares himself/herself to be conversant of all relevant environmental legislation. The contractor should also be aware that the Project Manager / Environmental Control Officer will monitor the implementation of the procedures.

### 1.2 OBJECTIVES OF THE EMP

The EMP has the following goals:

- Identifying those construction activities that may have a detrimental impact on the environment;
- Detailing the mitigation measures that will need to be taken, and the procedures for their implementation;
- Establishing the reporting system to be undertaken during the construction.

The EMP also serves to highlight specific requirements that will be monitored during the development and should the environmental impacts not have been satisfactory prevented or mitigated, corrective action will have to be taken. The document should, therefore, be seen as a guideline that will assist in minimising the potential environmental impact of activities.

Definition of “**mitigation measures**”:

*Mitigation seeks to find better ways of doing things, by the implementation of practical measures to reduce, limit, and eliminate adverse impacts or enhance project benefits and protect public and individual rights.*

The EMP also defines the arrangements that will be put in place to ensure that the mitigation measures are implemented by including recommendations of the roles and responsibilities of the project proponent, environmental management team and contractors.

### **1.3 COMPONENTS OF THE “EMP”**

#### **1.3.1 Introduction**

This EMP adopted a precautionary approach, or in the case of management recommendations, a philosophy of ‘best practice’. Mitigation measures may then be of a more generic nature without compromising its importance to be implemented.

Therefore the purpose of this EMP is to draft and maintain a detailed management plan that, if put into practice, will effectively prevent/minimise environmental degradation.

#### **1.3.2 The EMP in Context**

This EMP will form part of a project tender and contract. Pre-construction and construction phase mitigation guidelines and clauses should be written into the construction contract documents as specifications. These clauses should be in addition to the minimum requirements as set out in the SABS Standardised Specification for Civil Engineering Construction. The contents of this EMP shall be deemed to be included in the rates tendered to execute and complete the works.

#### **1.3.3 Flexibility**

The EMP is a dynamic and flexible document subject to review and updating. During the implementation of a project there is always the possibility that unforeseen issues could arise, this EMP should therefore be revised where necessary to mitigate unanticipated impacts.

#### **1.3.4 EMP Implementation Period**

The EMP will focus on and operate during the construction period of the project.

### **1.3.5 Roles and Responsibilities**

Supervision and monitoring are fundamental to the successful implementation of an EMP. Therefore, it is vital that monitoring of the extent to which the mitigation measures of this EMP, are adhered to by consultants and contractors, takes place.

All of the issues described and discussed in this document will require monitoring, and it will be the responsibility of the Project Managers to undertake this monitoring according to the specifications of this EMP.

- To draft and implement a monitoring programme to assess compliance with the EMP.
- To appoint an Environmental Control Officer (ECO) during the Construction Phase.
- Any problems that are identified or encountered must be reported to Project Managers so that appropriate action may be taken to rectify the situation.

#### **1.3.5.1 Appointment of an Environmental Control Officer**

The position of Environmental Control Officer has been created to ensure that the mitigation measures and other requirements set forth in the EMP are adhered to.

It is recommended that PM appoint an Environmental Control Officer (ECO) during the construction phase of the project.

The following guidelines apply to the functions of an ECO:

- The ECO should have the ability to understand the contents of the Environmental Management Plan (EMP) and explain it to the contractor, the site staff, the supervisors and any other relevant personnel or I&AP's.
- The ECO would have to be on site on a regular basis – preferably daily to supervise environmental actions associated with construction activities.
- The ECO should be able to understand, interpret, monitor, audit and implement the EMP. This is his most important function.
- The ECO must then give feedback of the audits to PM and Contractors. This must be in the form of a written report.
- The ECO must ensure that the contractor understands what is to be done to rectify and address any problems that have arisen from the audit.

#### **1.3.6 Feedback to Project Manager and ECO**

Reporting to the PM and ECO should take place during site meetings – in the case of potential “fatal flaws”/crises developing due to implementation of the project, reporting must be done immediately and the potentially adverse activities immediately halted in order that corrective

action can be taken.

Reporting on the status of implementation of the EMP and the results of the environmental monitoring programme must be recorded and summarised in a monthly report by the ECO and submitted to the PM

### **1.3.7 Failure to comply with EMP**

Outlined below are a number of steps, relating to increasing severity of environmental problems, which will be implemented. The principle is to keep as many issues within the first few steps as possible.

- **Step 1**

The ECO discusses the problem with the contractor or guilty party, and they work out a solution together. The ECO records the discussion and the solution implemented.

- **Step 2**

The ECO or PM observes a more serious infringement, and the Principal Agent notifies the guilty party in writing, with a deadline by which the problem must be rectified. All costs will be borne by the contractor.

- **Step 3**

The Principal Agent shall order the contractor to suspend part, or all, the works. The suspension will be enforced until such time as the offending party(ies), procedure or equipment is corrected and/or remedial measures put in place if required. No extension of time will be granted for such delays and all cost will be borne by the contractor.

- **Step 4**

Breach of contract - One of the possible consequences of this is the removal of a contractor and/or equipment from the park and/or the termination of the contract, whether a construction contract or an employment contract. Such measures will not replace any legal proceedings that PM may institute against the contractor.

Part 2:

**2. DESCRIPTION OF MITIGATION MEASURES**

This section of the report serves to prescribe mitigation measures to reduce, limit, eliminate or compensate for impacts, to acceptable/insignificant levels. In setting mitigation measures, the practical implications of executing these measures must be borne in mind. With early planning, both the cost and the impacts can be minimised.

The stipulations of this report should be conveyed to contractors prior to the commencement of construction.

**2.1 PRE-CONSTRUCTION MANAGEMENT PLAN**

The pre-construction or planning management plan is to be used as a guide during the planning, design and detailing of the development components. This part of the plan is to be referenced by all involved in decision making during the planning and design phases.

**2.1.1 EMP TRAINING**

<b>Mitigation / Management Action</b>	<b>Responsible Agent</b>
The Contractor shall arrange for Environmental and Heritage Awareness Training programmes for the personnel on site, to the satisfaction of the PM and ECO, and familiarise his/her/its employees with the contents of this EMP, either in written format or verbally.	ECO & Contractor

**2.1.2 CONTRACT AREAS**

<b>Mitigation / Management Action</b>	<b>Responsible Agent</b>
The ECO must indicate/point out to contractors the areas that they will have in their possession for the duration of the contract (this shall include access roads to be used, construction lay-down areas, materials storage and delivery requirements, contractors' offices, operational demarcation etc.). Aspects pertaining to temporary housing for persons involved in the project shall also be included. A material delivery and storage area should be demarcated. The facility must be planned and laid out in such as way that the total footprint area is minimised.	ECO & Contractor

**2.1.3 SENSITIVE ECOLOGY**

Mitigation / Management Action	Responsible Agent
<p>Prior to the commencement of construction, the proposed site/s and roads, must be inspected by ECO (where necessary), in order to:</p> <ul style="list-style-type: none"> <li>• Confirm the absence of Red Data Book Species;</li> <li>• Relocate, demarcate or recommend conservation / preservation measures for any identified ecologically “sensitive” and/or protected species and areas, and</li> <li>• Point out and/or demarcate all ecologically “sensitive” areas to the contractors (e.g. red data habitats &amp; species, rivers, streams, drainage lines, wetlands, sensitive soils, steep slopes and areas susceptible to erosion).</li> </ul>	<p>PM, ECO &amp; Contractor</p>

**2.1.4 HERITAGE AREAS**

Mitigation / Management Action	Responsible Agent
<p>In known archaeological sensitive areas the South African Heritage Resources Agency (SAHRA) will inspect all above-mentioned contract areas, in order to:</p> <ul style="list-style-type: none"> <li>• Confirm the absence of archaeological sites and/or artefacts;</li> <li>• Relocate, demarcate or recommend further conservation / preservation actions and measures for any identified archaeologically “sensitive” area and/or artefacts prior to the commencing of any work at these sites, and</li> <li>• Point out and/or demarcate all archaeologically “sensitive” areas to the contractors.</li> </ul>	<p>None have been identified</p>

**2.1.5 ROADS**

Mitigation / Management Action	Responsible Agent
<p>The final alignment of the access routes and internal camp roads shall be planned in conjunction with the PM, and ECO and once finalised only the agreed roads must be used.</p>	<p>PM, ECO &amp; Contractor</p>
<p>Roads must be planned to deviate around significant trees and Red Data Species marked out in an approved manner by the ECO.</p>	<p>ECO &amp; Contractor</p>

**2.1.6 SITE ESTABLISHMENT**

Mitigation / Management Action	Responsible Agent
<p>Construction camps and staff accommodation facilities on the site will be required to be established in appropriate locations prior to the commencement of construction, preferably within already disturbed areas. After completion of the contract, these areas will be required to be rehabilitated as per contract arrangements.</p>	<p>PM, ECO &amp; Contractor</p>
<p><b>Site Plan:</b></p> <p>Before construction can begin, the Contractor shall submit a site layout plan to the ECO for approval, including:</p> <ul style="list-style-type: none"> <li>• Site access (including entry and exit points).</li> <li>• All material and equipment storage areas (including storage areas for hazardous substances such as fuel and chemicals).</li> <li>• Construction offices and other structures.</li> <li>• Security requirements (including temporary and permanent fencing, and lighting) and accommodation areas for security staff.</li> <li>• Solid waste collection facilities and waste treatment facilities for litter, kitchen refuse, sewage and workshop-derived effluents.</li> <li>• The Contractor must take appropriate and active measures to prevent erosion resulting from his own works, operations and activities as well as stormwater control measures to the satisfaction of the ESA / Engineer. Restoration costs are likely to be for the contractor's account, should these measures not be reasonably implemented. Aspects normally covered in construction contracts in terms of "protection of works" are standard and are not to be billed or confused with any details covered under environmental requirements. During construction the Contractor must protect areas susceptible to erosion by installing all the necessary temporary and permanent drainage works as soon as possible. Other measures as may be necessary must be taken to prevent the surface water from being concentrated in streams and from scouring the slopes, banks or other areas. All such measures must be discussed with and approved by the ESA / Engineer. Measures can include cut off trenches, straw stabilising, brush packing etc. A method statement is required from the Contractor prior to site clearing of alien</li> </ul>	<p>PM , ECO Contractor</p>



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<p>invasive plants.</p> <ul style="list-style-type: none"> <li>• Provision of potable water and temporary ablution facilities.</li> <li>• Only designated areas may be used for the storage of materials, machinery, equipment and site offices. The site offices should not be sited in close proximity to steep areas, as this will increase soil erosion. Preferred locations would be disturbed areas along routes. Offices (and in particular the ablution facilities, aggregate stockpiles, spoil areas and hazardous material stockpiles) must be located as far away as possible from any watercourse. Regardless of the chosen site, the Contractor's intended mitigation measures shall be indicated on the plan.</li> </ul>	
<p>Throughout the period of construction, the contractor shall restrict all activities to within the designated areas on the construction layout plan. Any relaxation or modification of the construction layout plan is to be approved by the ECO.</p>	<p>ECO, PM &amp; Contractor</p>
<p><b>Site Camps:</b></p> <p>The following restrictions or constraints must be placed on the site camp, and construction staff in general:</p> <ul style="list-style-type: none"> <li>• The use of rivers and streams for washing of clothes.</li> <li>• The use of welding equipment, oxy-acetylene torches and other bare flames where veld fires constitute a hazard.</li> <li>• Indiscriminate disposal of rubbish or construction wastes or rubble.</li> <li>• Littering of the site.</li> <li>• Spillage of potential pollutants, such as petroleum products.</li> <li>• Collection of firewood.</li> <li>• Poaching of any description.</li> <li>• Use of surrounding veld as toilets.</li> <li>• Burning of wastes and cleared vegetation.</li> <li>•</li> </ul>	<p>ECO,PM &amp; Contractor</p>
<p><b>Vegetation clearing:</b></p> <p>The natural vegetation encountered on the site is to be conserved and left as intact as possible. Only trees and shrubs directly affected by the works, and such others as may be approved by the ECO in writing, may be felled or cleared. A firebreak shall be cleared and maintained around the perimeter of the site camp/s and office sites where necessary.</p>	<p>ECO ,PM &amp; Contractor</p>

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<p><b>Water for human consumption:</b> Water for human consumption should be available at the site offices and at other convenient locations on site.</p>	ECO, PM & Contractor
<p><b>Sewage Treatment:</b> Sanitary arrangements should be to the satisfaction of the PM and ECO. If no other ablution facilities are available, chemical toilets must be supplied (1 per 15 persons) and must be regularly cleaned and maintained by the contractor. The positioning of the chemical toilets is to be done in consultation with the ECO. The Contractor should arrange for regular emptying of toilets and will be entirely responsible for enforcing their use and for maintaining such latrines in a clean, orderly and sanitary condition to the satisfaction of the ECO. If necessary, the ablution facilities must be screened from the public view. In remote areas where chemical toilets may not be a viable option, agreement must be reached on alternatives before construction starts.</p>	ECO, PM & Contractor
<p><b>Cooking Fuel:</b> The Contractor shall provide adequate facilities for his staff so that they are not encouraged to supplement their comforts on site by accessing what can be taken from the natural surroundings. Collection of firewood is not permitted.</p>	ECO, PM & Contractor
<p><b>Waste Management:</b> Solid waste shall be stored in an appointed area within the site camp in covered drums for collection and disposal. Disposal of solid waste shall be at an approved landfill site – this must be agreed to with the ECO. During the construction period, the facilities shall be maintained in a neat and tidy condition, and the site is to be kept free of litter. At all places of work, the Contractor shall provide litter collection facilities for later safe disposal at approved waste disposal sites.</p>	ECO, PM & Contractor

### 2.1.7 MATERIALS HANDLING, USE AND STORAGE

Mitigation / Management Action	Responsible Agent
The Contractor's management and maintenance of his plant and machinery will be strictly monitored according to the criteria given below, regardless of whether it is serviced on the site (i.e. at the place of construction activity or at a formalised workshop) or not.	ECO & Contractor

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<p><b>Safety:</b> All the necessary handling and safety equipment required for the safe use of petrochemicals and oils shall be provided by the Contractor to, and used or worn by the staff whose duty it is to manage and maintain the Contractor's and his subcontractor's and supplier's plant, machinery and equipment. Contractor must comply with the Occupational Health and Safety Act (Act 85 of 1993) and Construction Regulations, 2003 as this governs what the contractor has to do/provide for his staff.</p>	<p>ECO, PM &amp; Contractor</p>
<p><b>Hazardous Material Storage:</b> Petrochemicals, oils and identified hazardous substances shall only be stored under controlled conditions. All hazardous materials will be stored in a secured, appointed area that is fenced and has restricted entry. Storage of hazardous products shall only take place using suitable containers approved by the ECO. In addition, hazard signs indicating the nature of the stored materials shall be displayed on the storage facility or containment structure.</p>	<p>ECO, PM &amp; Contractor</p>
<p><b>Fuels and Gas Storage:</b> Fuel should be stored in a secure area in a steel tank supplied and maintained by the contractor according to safety procedures. Gas welding cylinders and LPG cylinders should be stored in a secure, well-ventilated area. The contractor must supply sufficient fire fighting equipment in event of an accident and strictly no smoking will be allowed where fuel is stored and used.</p>	<p>ECO, PM &amp; Contractor</p>

**2.1.8 WATER SUPPLY**

<p><b>Mitigation / Management Action</b></p>	<p><b>Responsible Agent</b></p>
<p>Point out to contractors where they can obtain water (e.g. water for construction purposes) as well as for drinking). Contractors shall not make use of/collect water from any other source than those pointed out to them as suitable for use by them.</p>	<p>ECO &amp; PM</p>

## 2.2 **CONSTRUCTION MANAGEMENT PLAN**

The Construction Management Plan forms part of the contract documentation. The plan must be read in conjunction with the contract documents including the relevant Bill of Quantities and Specifications.

### 2.2.1 **VEHICULAR ACCESS AND MOVEMENT OF CONSTRUCTION VEHICLES**

<b>Mitigation / Management Action</b>	<b>Responsible Agent</b>
During construction, use should be made of existing access routes to construction areas where possible. Construct approved vehicle turning areas, avoiding selected ecological sensitive areas or species, and have turning area routes approved by the ECO. Temporary access roads must be rehabilitated after usage to contract specifications.	ECO, PM & Contractor

### 2.2.2 **MOVEMENT OF CONSTRUCTION PERSONNEL, LABOURERS AND EQUIPMENT**

<b>Mitigation / Management Action</b>	<b>Responsible Agent</b>
The Contractor must ensure that all construction personnel, labourers and equipment remain within the demarcated construction sites at all times. Where construction personnel and/or equipment wish to move outside the boundaries of the site, the contractor/ labourers must obtain permission from the ECO.	ECO, PM & Contractor

### 2.2.3 **VEGETATION CLEARING**

<b>Mitigation / Management Action</b>	<b>Responsible Agent</b>
The extent of all construction site footprints will be minimised and limited to existing and / or already disturbed areas wherever possible.	ECO, PM & Contractor
The areas needing to be cleared and the degree of clearing required will be determined and demarcated in consultation with the ECO before clearing begins.	ECO, PM & Contractor
The Contractor may not deface, paint or otherwise mark and / or damage natural features / vegetation on the site, unless agreed beforehand with the ECO. Any features / vegetation defaced by the Contractor will be restored to the satisfaction of the ECO.	ECO, PM & Contractor
The ECO must be present during vegetation clearing.	ECO

<p><b>Plant Search and Rescue:</b></p> <ul style="list-style-type: none"> <li>• Plant search and rescue (i.e. the location and removal of specified plant species, without unnecessary damage, and their transfer to a specified location) and the collection of seed, shall be conducted by the ECO prior to the onset of any site clearing operations, should the ecologist/ NMBM Scientific Services indicate this to be necessary.</li> <li>• Sensitive areas and/or species that have been selected for conservation by the ecologist / NMBM Scientific Services, PM or ECO, shall be demarcated with danger tape. No activity shall take place at these areas.</li> <li>• De-stumping shall only occur at the request of the ECO. Where roots can act as erosion protection, trees should be cut as close as possible to the ground level.</li> <li>• During the clearing of woody vegetation no basal cover or grass and topsoil shall be removed and damage to this layer shall be minimised as far as possible.</li> </ul>	<p>ECO, PM &amp; Contractor</p>
<p><b>Vegetation Removal and Trimming in Watercourses:</b></p> <p>No heavy machinery shall be permitted within watercourses for any purpose, except emergency procedures, without the prior approval of the ECO. Clearing of vegetation shall be conducted by hand. All cleared and trimmed vegetation shall be removed from any watercourse to prevent flooding/snagging hazards being created.</p>	<p>ECO, PM &amp; Contractor</p>
<p><b>Rehabilitation:</b></p> <p>The PM, ECO, and Contractor must agree on rehabilitation of areas. The Contractor shall be held responsible for rehabilitation for all areas disturbed during construction. This includes, for example, service roads, stockpile areas, stop/go facilities, windrows and wherever material generated for, or from, road construction has to be stored temporarily or otherwise within the road reserve, or at designated or instructed areas outside the road reserve. This responsibility shall extend until expiry of the Defects Liability Period.</p>	<p>ECO, PM &amp; Contractor</p>

**2.2.4 PROTECTION OF FAUNA**

Mitigation / Management Action	Responsible Agent
<ul style="list-style-type: none"> <li>• Under no circumstances shall any animals be handled, removed,</li> </ul>	<p>ECO &amp;</p>

<p>killed or be interfered with by the Contractor, his employees, his subcontractors or his subcontractors' employees.</p> <ul style="list-style-type: none"> <li>• The Contractor and his employees shall not bring any domesticated animals onto the site.</li> <li>• The Contractor shall ensure that the work site be kept clean, tidy and free of rubbish that would attract animals.</li> <li>• No poaching of fauna and flora shall be tolerated by the Contractor or his personnel on Site or elsewhere.</li> </ul>	Contractor
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### 2.2.5 HERITAGE AND/OR ARCHAEOLOGICAL SITES

Mitigation / Management Action	Responsible Agent
<ul style="list-style-type: none"> <li>• Historical and Archaeological Sites: If any artifact on site is uncovered, work in the immediate vicinity shall be stopped immediately.</li> <li>• The Contractor shall take reasonable precautions to prevent any person from removing or damaging any such article and shall immediately upon discovery thereof inform the ECO of such discovery. The South African Heritage Resources Agency (SAHRA) or Provincial Heritage Agencies shall be contacted and if necessary an archaeological consultant will be appointed to excavate and record the site. Work may only resume once clearance is given in writing by the archaeologist.</li> <li>•</li> </ul>	ECO & Contractor

### 2.2.6 SOIL MANAGEMENT

Mitigation / Management Action	Responsible Agent
<p>Topsoil:</p> <p>The Contractor is required to strip topsoil together with grass / groundcover from all areas where permanent or temporary structures are located, construction related activities occur, and access roads are to be constructed, etc. This must be read together with the contract specifications &amp; conditions.</p> <p>Topsoil must be stockpiled for later use.</p>	ECO & Contractor
<p>Topsoil is to be handled twice only - once to strip and stockpile, and</p>	ECO &

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secondly to replace, level, shape and scarify.	Contractor
Topsoil stockpiles are not to exceed 1.5 m in height and should be protected to prevent erosion where needed.	ECO & Contractor
Topsoil stockpiles are to be maintained in a weed free condition. The ECO can assist with guidance as to which plants are weeds and require removal.	ECO & Contractor
Topsoil is to be replaced by direct return where feasible (i.e. replaced immediately on the area where construction is complete), rather than stockpiling it for extended periods.	ECO & Contractor
<p><b>Spoil Material:</b></p> <p>The location of spoil stockpile sites shall be agreed upon by the ECO prior to the onset of any operations that will generate spoil materials. No spoil material shall be dumped outside the defined site. The Contractor shall ensure that the material does not blow or wash away. If the spoil material is in danger of being washed or blown away, the contractor shall cover it with a suitable material, such as hessian or plastic.</p>	ECO & Contractor

**2.2.7 EROSION CONTROL**

<b>Mitigation / Management Action</b>	<b>Responsible Agent</b>
<p>The Contractor shall protect all areas susceptible to erosion and shall take measures, to the approval of the ECO. This must be read together with the contract specifications &amp; conditions.</p> <p>The Contractor shall not allow erosion to develop on a large scale before effecting repairs and all erosion damage shall be repaired as soon as possible.</p>	ECO & Contractor
The specifics of erosion protection work will vary from situation to situation. These specifics should be cleared with the PM and/or ECO and comply with the contract specifications.	ECO & Contractor
Where required, cut-off trenches can be installed to divert substantial run-off and prevent erosion.	ECO & Contractor
<ul style="list-style-type: none"> <li>• During construction, areas susceptible to erosion must be protected by installing temporary or permanent drainage works and energy dispersion mechanisms and could include – to be agreed to by Contractor</li> </ul>	ECO & Contractor
Storm water drainage measures are required on site to control runoff	ECO &

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and prevent erosion.	Contractor
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**2.2.8 SLOPE PROTECTION**

<b>Mitigation / Management Action</b>	<b>Responsible Agent</b>
Cut and fill slopes shall be shaped and trimmed to approximate the natural condition and contours as closely as possible and, where possible, be undulating. Levels incongruous to the surrounding landscape, shall be reshaped as per contract specifications.	ECO & Contractor
Slopes that need protection shall be identified by the ECO and the specifications needed must be established using the latest approved methods and technology.	ECO & Contractor

**2.2.9 ACCESS ROADS**

<b>Mitigation / Management Action</b>	<b>Responsible Agent</b>
Construction staff may only use authorised paths and roads.	ECO & Contractor
ECO will monitor the conduct of drivers and report any negative impact to the contractor immediately.	ECO & Contractor
Construction roads must follow existing roads and tracks and should not be wider than necessary with a maximum width of 3 m. Should a wider road be required, this will require the approval of the ECO.	ECO & Contractor
If two-way traffic movement is to take place, passing bays are to be used where specified by the ECO to prevent access / detours into the surrounding areas. The drivers delivering construction materials to site are to be made aware of this. They may not drive off the road in order to allow another vehicle to pass.	ECO & Contractor
Continual use of dirt access roads by heavy machinery and increased transport loads means they will have to be carefully monitored and regularly graded as soon as potholes or rutting occurs.	ECO & Contractor
Upon completion of the construction period, the Contractor will ensure that the access roads are returned to a state no worse than prior to construction commencing.	ECO & Contractor



**2.2.10 EXCAVATION, BACKFILLING AND TRENCHING**

Mitigation / Management Action	Responsible Agent
Where at all possible, excavations must not stand open longer than 2 days, and should preferably be opened and closed on the same day. They should not be permitted to stand open longer than a week under any circumstances. Excavations must be marked with tape to clearly demarcate the area and warn against access.	ECO & Contractor
Excavations must not be undertaken until such time that all required materials / services etc. are available on-site, to facilitate immediate laying of such services or the construction of subsurface infrastructure.	ECO & Contractor
Any such excavations should ideally be undertaken within the confines of an established construction site - i.e. a site that is either protected with a peripheral fence, or a site that has a regular / continual human presence. Failing this, regular daily inspections are essential.	ECO & Contractor
Excess rocks and sand as a result of excavation activities is not to be dumped along next to construction site – rocks to be spread in a natural looking manner in the surrounding area.	ECO & Contractor
Removed soil is to be used to backfill areas where required (i.e. such as existing and un-rehabilitated gravel pits).	ECO & Contractor
Excavated material is to be stockpiled along the trench within the working servitude, unless otherwise authorised.	ECO & Contractor
Deficiency of backfill material will not be made up by excavation within the protected area. Where backfill material is deficient, it must be made up by importation from an approved borrow pit area.	ECO & Contractor

**2.2.11 LEVELLING**

Mitigation / Management Action	Responsible Agent
Excess sand and soil resulting from leveling activities of the work area should be stored in low heaps either on the access road or already disturbed area.	Contractor
Excess topsoil is to be spread evenly over the area in a manner that blends in with the natural topography.	ECO & Contractor
Once heavy machinery has cleared the bulk of these material	ECO &

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<p>stockpiles, the disturbed areas should be leveled and cleared of any foreign material manually e.g. with spades. It is unacceptable to leave foreign material behind with the knowledge that it will become hidden amongst the rejuvenating vegetation with time.</p>	<p>Contractor</p>
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### 2.2.12 STOCKPILING, HANDLING AND STORAGE OF BUILDING MATERIALS

Mitigation / Management Action	Responsible Agent
Stockpiles and storage yards will be demarcated in areas already disturbed or where they will cause minimal disturbance.	ECO & Contractor
Clearly indicate which activities are to take place in which areas within the site e.g. the mixing of cement, stockpiling of materials etc. Limit these activities to single sites only. This may not always be possible for example for heaps of topsoil, but should definitely be the case for other building materials.	ECO & Contractor
Stockpiles of expensive materials such as cement bags should be such that they can easily be removed from the site over weekends or during rainy weather.	Contractor
Specific sites should be allocated for construction waste e.g. empty cement bags, discarded planks, etc. A low temporary fence may be erected around such a site in order to contain the waste and assist the effective removal thereof from the site.	ECO & Contractor
Old cement mixing bags will be placed in wind and spill proof containers as soon as they are empty. The Contractor will not allow closed, open or empty bags to lie around the site.	ECO & Contractor
The Contractor will ensure that all operations that involve the use of cement and concrete are carefully controlled.	ECO & Contractor
Concrete mixing may only take place in the construction camp or in agreed specific areas on site.	ECO & Contractor
Concrete may not be mixed directly on the ground. No mixed concrete may be deposited directly onto the ground prior to placing. A board or other suitable platform / surface is to be provided onto which the mixed concrete can be deposited whilst it waits placing.	ECO & Contractor
All visible remains of excess concrete will be deposited in a designated area awaiting removal to an approved landfill site.	ECO & Contractor

**2.2.13 SERVICING AND RE-FUELLING OF CONSTRUCTION EQUIPMENT**

Mitigation / Management Action	Responsible Agent
All maintenance and repair work will be carried out at the main construction camp within an area designated for this purpose, equipped with necessary pollution containment measures.	ECO & Contractor
The ground under the servicing and refuelling areas must be protected against pollution caused by spills and / or tank overfills (bunded / lined).	ECO & Contractor
The Contractor may only change oil or lubricant at agreed and designated locations, except if there is a breakdown or emergency repair, and then any accidental spillages must be cleaned up / removed immediately.	ECO & Contractor
In such instances the Contractor will ensure that he has drip trays available to collect any oil or fluid.	ECO & Contractor
Construction vehicles are to be maintained in an acceptable state of repair. No vehicles or equipment with leaks or causing spills will be permitted to operate at any of the construction sites. These will be sent immediately back to the maintenance yard for repair.	ECO & Contractor
All equipment that leaks must be repaired immediately or must be removed from site.	ECO & Contractor
Fuels required during construction must be stored in a central depot at the construction camp. This storage area should be located on a slab and be contained within a bund capable of containing at least the volume of one of the containers.	ECO & Contractor
Temporary fuel storage tanks and transfer areas also need to be located on an impervious surface adequately bunded to contain accidental spills. Appropriate run-off containment measures must be in place.	Contractor

**2.2.14 SOLID WASTE MANAGEMENT**

Mitigation / Management Action	Responsible Agent
An adequate number of 'scavenger proof' refuse bins must be provided at the construction sites and at the construction camps.	ECO & Contractor
These bins must be provided with lids and an external closing mechanism to prevent their contents blowing out and must be	ECO & Contractor

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scavenger-proof to prevent dogs and other animals that may be attracted to the waste.	
The Contractor will ensure that all personnel immediately deposit waste in the waste bins provided.	ECO & Contractor
All refuse and solid waste generated at all work sites will be stored in appropriate scavenger proof containment vessels at the relevant site and removed to the main construction camp, where the waste will be sorted and stored within a fenced waste storage area.	ECO & Contractor
All waste must be transported in an appropriate manner (e.g. plastic rubbish bags).	ECO & Contractor
The Contractor may not dispose of any waste and / or construction debris by burning, or by burying.	ECO & Contractor
Discard all construction waste at a registered waste management facility / landfill site, particularly those wastes or products that could impact on surface or groundwater quality by leaching into or coming into contact with water.	ECO & Contractor
The contractor will maintain 'good housekeeping' practises as ensure that all work sites and construction camp are kept tidy and litter free.	ECO & Contractor

### 2.2.15 LIQUID WASTE MANAGEMENT

Mitigation / Management Action	Responsible Agent
The Contractor must take reasonable precautions to prevent the pollution of the ground and / or water resources on and adjacent to the site as a result of his activities.	Contractor
No natural watercourse is to be used for the cleaning of tools or any other apparatus. This includes for purposes of bathing, or the washing of clothes etc.	ECO & Contractor
All washing operations will take place off-site at a location where wastewater can be disposed of in an acceptable manner.	ECO & Contractor
Trucks delivering concrete may not be washed on site or anywhere inside the park.	ECO & Contractor
No spills may be hosed down into a storm water drain or sewer, or into the surrounding natural environment.	ECO & Contractor
Adequate ablution facilities are to be provided at each construction site, conveniently located near to work areas to avoid localised water pollution from camp sewerage.	ECO & Contractor

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All soil contaminated, for example by leaking machines, refuelling spills etc. is to be excavated to the depth of contaminant penetration, placed in 200 litre drums and removed to an appropriate landfill site.	ECO & Contractor
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**2.2.16 HAZARDOUS MATERIALS**

Mitigation / Management Action	Responsible Agent
The Contractor must comply with all national, regional and local legislation with regard to the storage, transport, use and disposal of petroleum, chemical, harmful and hazardous substances and materials.	Contractor
The Contractor will furthermore be responsible for the training and education of all personnel on site who will be handling the material about its proper use, handling and disposal.	Contractor
The Contractor will be responsible for establishing an emergency procedure for dealing with spills or releases of petroleum.	Contractor
Storage of all hazardous material is to be safe, tamper proof and under strict control.	ECO & Contractor
Petroleum, chemical, harmful and hazardous waste throughout the site must be stored in appropriate, well maintained containers.	Contractor
Exercise extreme care with the handling of diesel and other toxic solvents so that spillage is minimised.	ECO & Contractor
Any accidental chemical / fuel spills to be corrected immediately.	ECO & Contractor
Timber products should be treated off-site prior to use in construction.	ECO & Contractor
Periodic on-site application of timber treatment products (for maintenance purposes) should take place with due care for the nature of the product (toxicity) and for potential spillages that may occur. Areas where timber is to be treated should have secondary containment measures instituted, such as the placement of a plastic layer (some form of covering) over soils, beneath the timber structures to prevent contamination of the soil surface.	ECO & Contractor

**2.2.17 RUN-OFF FROM CONSTRUCTION CAMPS**

Mitigation / Management Action	Responsible Agent
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The Contractor must ensure that rainwater containing pollutants does not run-off into natural areas and thus result in a pollution threat.	ECO/Contractor
A drainage diversion system is to be installed to divert runoff from areas of potential pollution, e.g. batching area, vehicle maintenance area, workshops, chemical and fuel stores, etc.	ECO/Contractor

**2.2.18 FIRE**

<b>Mitigation / Management Action</b>	<b>Responsible Agent</b>
The Contractor must take all the necessary precautions to ensure that fires are not started as a result of activities on site.	Contractor
No fuels or chemicals may be stored under trees.	ECO/Contractor
Gas and liquid fuel may not be stored in the same storage area.	ECO/Contractor
The Contractor must ensure that there is adequate fire-fighting equipment at the fuel stores.	ECO/Contractor
No open fires for heating or cooking will be permitted on site, unless otherwise agreed and then only in designated areas..	Contractor
The Contractor will supply all living quarters, site offices, kitchen areas, workshop areas, material stores and any other areas identified with suitable, tested and approved fire fighting equipment.	Contractor
The construction site must be protected against fire, and a sufficient fire break must be constructed, on advice by the ECO around each construction site and the construction camp where necessary.	ECO/Contractor

**2.2.19 DUST**

<b>Mitigation / Management Action</b>	<b>Responsible Agent</b>
The Contractor shall take precautions to the satisfaction of the ECO to limit the production of dust and damage caused by dust.	ECO/Contractor

**2.2.20 NOISE**

<b>Mitigation / Management Action</b>	<b>Responsible Agent</b>
Machinery and vehicle silencer units are to be maintained in good working order. Offending machinery and / or vehicles will be banned from use on site until they have been repaired.	Contractor

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Noise levels must be kept within acceptable limits for a residential area, and within the NMBM's stipulations for roadworks.	Contractor
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### 2.2.21 VISUAL

Mitigation / Management Action	Responsible Agent
Security lighting must be placed such that it is not a nuisance to residents and visitors to the area. Shields may be required to prevent lights from being visible from other parts of the residential area.	ECO/Contractor
Care will be taken when positioning the lights to ensure the least visual impact, while still providing a safe work environment for construction staff.	ECO/Contractor
The Contractor shall not establish any activities which, in the opinion of the ECO, are likely to adversely affect the scenic quality of the area. The ECO may direct the Contractor to refrain from such activities or to take ameliorative actions to reduce the adverse effects of such activities.	ECO/Contractor
No painting or marking of natural features shall take place. Marking for surveying and other purposes shall only be done with pegs and beacons.	ECO/Contractor
All packed rock and exposed rock cuttings shall be treated in order to blend their colour with the colours of the natural weathered rocks of the adjacent environment.	ECO/Contractor

### 2.2.22 SITE CLEAN-UP AND REHABILITATION

Mitigation / Management Action	Responsible Agent
The Contractor must ensure that all temporary structures, materials, waste and facilities used for construction activities are removed upon completion of the project.	Contractor / ECO
Fully rehabilitate (e.g. clear and clean area, rake, pack branches etc.) all disturbed areas and protect them from erosion.	Contractor / ECO
Only indigenous plants which are able to establish easily and will need less maintenance because they have already adapted to the local conditions should be considered.	Contractor / ECO
Before final decisions about the choice of plant species are taken	Contractor /

the ECO should be approached for their advice.	ECO
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**2.3 MONITORING OF EMP IMPLEMENTATION**

The correct and successful implementation of impact mitigation measures in order to reduce adverse impacts on environmental conditions needs to be ensured by a proper monitoring programme. Monitoring of the general implementation of/adherence to the EMP, shall be the responsibility of the ECO. Reporting on adherence/compliance to stipulations as communicated to contractors, shall take place during scheduled site meetings.

**2.3.1 Checklist:**

A list of environmental issues addressed in the EMP is drawn up. A tick box monitoring checklist is compiled which makes provision for compliance or non-compliance to the EMP requirements for each environmental issue. This checklist makes room for a brief description of the non-compliance(s). The issues identified on the checklist must be discussed in detail with the contractor and the PM. A reasonable date of completion of the remedial action must be jointly agreed upon, between the contractor, ECO and PM. This checklist must be signed by all parties and a copy be provided to the PM.